

# Revised Program

## Monday, November 24<sup>th</sup>

### PRESS CONFERENCE

Location: tbd

#### 12:45 – 13:00

**Speakers:**

**Vaira Vike-Freiberga**, *President of Latvia (1999-2007), President, Club de Madrid.*

**Jorge Fernando Quiroga**, *President of Bolivia (2001-2002); Vice-President, Club de Madrid.*

**Santiago Cantón**, *Executive Director, Partners for Human Rights, RFK Center for Justice and Human Rights.*

**Joseph Weiler**, *President, European University Institute.*

### INAUGURAL LUNCH

Location: Badia Fiesolana. EUI. Sala Reffetorio

#### 13:00 – 13:30

#### Setting the scene - the state of democracy

**Welcoming Remarks:**

**Vaira Vike-Freiberga**, *President of Latvia (1999-2007), President, Club de Madrid.*

**Frank La Rue**, *Director of the RFK Center European Operations.*

**Brigid Laffan**, *Director, Robert Schuman Centre for Advanced Studies, European University Institute.*

#### 13:30 – 14:30

#### Lunch

#### 14:30 – 15:30

#### Next Generation Democracy - What, Why and How

What are the main obstacles to sustainable democratic governance in different regions of the world? Can we identify declining trends in democracy? How can we contribute to the advancement of democracy in a rapidly evolving global context?

A panel of experts, actively engaged in democratic governance, will kick-off the discussion on why identifying, analyzing and responding to disturbing trends in democratic development is imperative today.

**Facilitator:**

**Luis Peral**, *Senior Analyst, Global and Strategic Affairs, Club de Madrid.*

**Panelists:**

**Joachim Chissano**, *President of Mozambique (1986-2005); Member, Club de Madrid.*

**Hauke Hartmann**, *Senior Project Manager, Bertelsmann Stiftung.*

**Enrique Iglesias**, *Former Secretary-General of the Ibero-American Secretariat (2005-2013); Honorary Member, Club de Madrid.*

**Steve Killelea**, *Founder and Executive Chairman, Institute for Economics and Peace.*

**Randy Newcomb**, *President /CEO, Humanity United.*

**CdM insight:**

**James Mancham**, *President of the Seychelles (1976-1977). Member, Club de Madrid.*

### REGIONAL WORKING GROUP Session I

#### 15:45 – 17:00

A tailored analysis of trends in democracy prepared jointly with the Bertelsmann Stiftung will frame a participatory discussion on the most significant challenges to democracy in different regions of the world. This analysis will pay special attention to outliers, i.e. countries evidencing patterns and trends in democratic development atypical in their particular region.



#### Working Group Sub-Saharan Africa

Location: Sala 2

Sponsored by Humanity United

**Facilitator:**

**Stefano Prato**, *Managing Director, Society for International Development*

**Overview:**

**Siegmar Schmidt**, *Professor, Cultural and Social Studies, Landau University*

**Catalyst:**

**Staffan I. Lindberg**, *Principal Investigator, V-Dem Varieties of Democracy.*



#### Working Group Americas

Location: Sala Teatro

**Facilitator:**

**Kenneth Wollack**, *President, National Democratic Institute (NDI)*

**Overview:**

**Peter Thiery**, *Director, Institute of Political Science Ruprecht-Karls, Heidelberg University.*

**Catalyst:**

**Héctor Schamis**, *Professor, Center for Latin American Studies, Georgetown University; Columnist, El País.*

**CdM insight:**

**Kim Campbell**, *Prime Minister of Canada (1993). Member, Club de Madrid*

**Andrés Pastrana**, *President of Colombia (1998-2002). Member, Club de Madrid*



#### Working Group Asia-Oceania

Location: Emeroteca

**Facilitator:**

**Charles Chauvel**, *Parliamentary Development Advisor, UNDP.*

**Overview:**

**Aurel Croissant**, *Professor, Institute of Political Science, Heidelberg University.*

**Catalyst:**

**Larry Diamond**, *Director, Center on Democracy, Development and the Rule of Law, Stanford University.*

**Rafendi Djamin**, *Representative of Indonesia, ASEAN Intergovernmental Commission on Human Rights.*

**CdM insight:**

**Kevin Rudd**, *Prime Minister of Australia (2007-2010, 2013), Member, Club de Madrid*



**Working Group  
Wider Europe  
and Post Soviet Eurasia**

**Location:** Sala Capitolo

**Facilitator:**

**Thomas R. Hanson**, *Former US Diplomat; Foreign Policy Consultant, Partnership for Change*

**Overview:**

**Martin Brusic**, *Managing Director, KomPost Network, Munich University*

**Daniel Schraad-Tischler**, *Senior Project Manager, Bertelsmann Stiftung.*

**Catalyst:**

**Bianca Del Genio**, *Director, Legal and Corporate Affairs, Microsoft.*

**Andrew Rzepa**, *Senior Consultant, Gallup.*

**CdM insight:**

**Ruud Lubbers**, *Prime Minister of the Netherlands (1982-1994). Member, Club de Madrid.*

**Rexhep Meidani**, *President of Albania (1997-2002). Member, Club de Madrid.*

**George Papandreou**, *Prime Minister of Greece (2009-2011). Member, Club de Madrid.*



**Working Group  
Broader MENA**

**Location:** Sala 3

**Facilitator:**

**Sean Cleary**, *Executive Vice Chairman, Future World Foundation.*

**Overview:**

**Jan Claudius Völkel**, *Professor, Faculty Economics and Political Sciences, Cairo University.*

**Catalyst:**

**Eduard Soler**, *Research Coordinator, Barcelona Center for International Affairs (CIDOB).*

**Jan Teorell**, *Principal Investigator, V-Dem Varieties of Democracy.*

**CdM insight:**

**Abdul-Kareem Al Eryani**, *Prime Minister of Yemen (1980-1983; 1998-2001). Member, Club de Madrid.*

**17:00 – 17:15**

**Coffe Break**

**REGIONAL WORKING  
GROUPS Session II**

**17:15 – 18:30**

**Advancing Democratic Values and  
Transforming Institutions**

Democratic values and institutions are the foundations of good governance. Potential threats to the hardware of democracy are emerging in different

regions of the world, but adequate and effective responses do not seem to be in place.

What practices and forward-looking tools and actions can best respond to these disquieting situations and realities?



**Working Group  
Sub-Saharan Africa**

**Location:** Sala 2

**Sponsored by Humanity United**

**Facilitator:**

**Stefano Prato**, *Managing Director, Society for International Development*

**Catalyst:**

**Diego Hidalgo Schnur**, *Founder and Honorary President, FRIDE.*

**Roelf Meyer**, *Former Minister, Constitutional Development and Provincial Affairs, South Africa; Director, In Transformation Initiative.*

**CdM insight:**

**Olusegun Obasanjo**, *President of Nigeria (1999-2007). Member, Club de Madrid.*



**Working Group  
Americas**

**Location:** Sala Teatro

**Facilitator:**

**Kenneth Wollack**, *President, National Democratic Institute*

**Catalyst:**

**Beatriz Merino**, *Former Prime Minister of Peru (2003); President, Peruvian Hydrocarbon Society.*



**Working Group  
Asia-Oceania**

**Location:** Emeroteca

**Facilitator:**

**Charles Chauvel**, *Parliamentary Development Advisor, UNDP.*

**Catalyst:**

**Robert Schwarz**, *Project Manager, Bertelsmann Stiftung.*

**I Ketut Putra Erawan**, *Executive Director, Institute for Peace and Democracy*

**CdM Insight:**

**Kevin Rudd**, *Prime Minister of Australia (2007-2010, 2013), Member, Club de Madrid*



**Working Group  
Wider Europe  
and Post Soviet Eurasia**

**Location:** Sala Capitolo

**Facilitator:**

**Thomas R. Hanson**, *Former US Diplomat; Foreign Policy Consultant, Partnership for Change*

**Catalyst:**

**Philippe Schmitter**, *Emeritus Professor, Political Science, European University Institute.*

**CdM insight:**

**Valdis Birkavs**, *Prime Minister of Latvia (1993-1994). Member, Club de Madrid.*

**Tarja Halonen**, *President of Finland (2000-2012). Member, Club de Madrid.*

**Oscar Ribas Reig**, *Prime Minister of Andorra (1982-1994, 1990-1994). Member, Club de Madrid.*

**Working Group  
Broader MENA**

**Location:** Sala 3

**Facilitator:**

**Sean Cleary**, *Executive Vice Chairman, Future World Foundation*

**Catalyst:**

**Rolf Alter**, *Director, Public Governance and Territorial Development, OECD.*

**Emna Jebbloui**, *Consultant, Support to Parliamentary and the National Dialogue Process, Tunis, UNDP.*

**CdM insight:**

**Sadiq Al Mahdi**, *Prime Minister of Sudan (1966-1967; 1986-1989). Member, Club de Madrid.*

**Introduced by:**

**Larry Diamond**, *Director, Center on Democracy, Development and the Rule of Law, Stanford University.*

**Comments:**

**Luis Alberto Lacalle**, *President of Uruguay (1990-1995); Member, Club de Madrid*

**Festus Mogae**, *President of Botswana (1998-2008). Member, Club de Madrid.*

**Ismail Serageldin**, *Director, Library of Alexandria; Co-Chair, Nizami Ganjavi International Center.*

**Joseph Weiler**, *President, European University Institute.*

**Tuesday,  
November 25<sup>th</sup>**

**REGIONAL WORKING  
GROUPS Session III**

**09:00 – 10:15**

**Advancing Access and Inclusiveness  
in Democracy**

Non-discrimination and equal access are fundamental democratic rules. The quest for more representative and inclusive societies manifests itself differently in various countries. Yet, across the board, democracies seem unable to cope with the

growing expectations of ever more empowered citizens.

What practices and forward-looking tools and actions can best respond to these disquieting scenarios?

**Working Group  
Sub-Saharan Africa**

**Location:** Sala 2

**Sponsored by Humanity United**

**Facilitator:**

**Nathalie Delapalme**, *Director, Mo Ibrahim Foundation.*

**Catalyst:**

**Celine Charveriat**, *Director, Advocacy and Campaigns, Oxfam.*

**CdM insight:**

**Joachim Chissano**, *President of Mozambique (1986-2005). Member, Club de Madrid*

**Working Group  
Americas**

**Location:** Sala Teatro

**Facilitator:**

**Gerardo Noto**, *Team Leader, Democratic Governance, UNDP*

**Catalyst:**

**Bruno Stagno**, *Deputy Executive Director, Advocacy, Human Rights Watch*

**CdM insight:**

**Osvaldo Hurtado**, *President of Ecuador (1981-1984). Member, Club de Madrid.*

**Ricardo Lagos**, *President of Chile (2000-2006); Member, Club de Madrid*

**Working Group  
Asia-Oceania**

**Location:** Emeroteca

**Facilitator:**

**Robert Schwarz**, *Project Manager for the Bertelsmann Transformation Index at the Bertelsmann Stiftung*

**Catalyst:**

**Steve Killelea**, *Founder and Executive Chairman, Institute for Economics and Peace*

**CdM insight:**

**Jigme Yoser Thinley**, *Prime Minister of Bhutan (2008-2013). Member, Club de Madrid.*

**Working Group  
Wider Europe  
and Post Soviet Eurasia**

**Location:** Sala Capitolo

**Facilitator:**

**Brigid Laffan**, *Director, Robert Schuman Centre for Advanced Studies, European University Institute*

**Catalyst:**

**Anthony T. Jones**, *Vice-President and Executive Director, The Gorbachev Foundation of North America.*

**CdM insight:**

**John Bruton**, *Prime Minister of the Republic of Ireland (1994-1997). Member, Club de Madrid*

**CdM insight:**

**Zlatko Lagumdžija**, *Prime Minister of Bosnia & Herzegovina (2001-2002). Member, Club de Madrid*

**DINNER**

**20:30 – 22:30**

**The Future of Authoritarianism**

**Location:** The Loft

**Presented by:**

**Carlos Westendorp**, *Secretary General, Club de Madrid*



### Working Group Broader MENA

**Location:** Sala 3

**Facilitator:**

**Jerry Jones**, *Executive Vice President, Acxiom; Advisor, Club de Madrid.*

**Catalyst:**

**Sheikh Nasser Bin Hamed Al-Khalifa**, *Ambassador, State of Qatar*

**Mansouria Mokhefi**, *Special advisor, Middle East and North Africa, Institut Français des Relations internationales*

**Political Insight:**

**Ismail Serageldin**, *Director, Library of Alexandria; Co-Chair, Nizami Ganjavi International Center*

**CdM insight:**

**Petre Roman**, *Prime Minister of Romania (1989-1991). Member, Club de Madrid*

**10:15 – 10:30**

**Coffe Break**

## REGIONAL WORKING GROUPS Session IV

**10:30 – 11:45**

### Advancing Democratic Policies and Management Practices

Democratic values will only prevail if they are embedded in sound policies. These policies, however, can only be effective when coupled with good management. Transitional democracies often appear dysfunctional, and modern multi-level democracies tend

to develop administrative bottlenecks. In both cases, the perception of democratic legitimacy is tainted.

What practices and forward-looking tools and actions can best respond to these disquieting scenarios?



### Working Group Sub-Saharan Africa

**Location:** Sala 2

**Sponsored by Humanity United**

**Facilitator:**

**Nathalie Delapalme**, *Director, Mo Ibrahim Foundation.*

**Catalyst:**

**Mohammed Abdirizak**, *Founder, Somali One.*

**Federico Bonaglia**, *Deputy Director, OECD Development Centre.*

**CdM insight:**

**John Kufuor**, *President of Ghana (2001-2009); Member, Club de Madrid*

**Antonio M. Mascarenhas Monteiro**, *President of Cape Verde (1991-2001); Member, Club de Madrid.*



### Working Group Americas

**Location:** Sala Teatro

**Facilitator:**

**Gerardo Noto**, *Team Leader, Democratic Governance, UNDP*

**Catalyst:**

**Kevin Casas-Zamora**, *Secretary, Political Affairs, OAS*

**Jennifer McCoy**, *Director, Americas Program, the Carter Center.*



### Working Group Asia-Oceania

**Location:** Emeroteca

**Facilitator:**

**Robert Schwarz**, *Project Manager for the Bertelsmann Transformation Index at the Bertelsmann Stiftung.*

**Catalyst:**

**Bill Sweeney**, *President and CEO, International Foundation for Electoral Systems.*

**Political insight:**

**Radha Kumar**, *Director-General, Delhi Policy Group.*



### Working Group Wider Europe and Post Soviet Eurasia

**Location:** Sala Capitolo

**Facilitator:**

**Brigid Laffan**, *Director, Robert Schuman Centre for Advanced Studies, European University Institute.*

**Catalyst:**

**Alfonso Zardi**, *Head, Democracy, Institution-building and Governance, Council of Europe.*

**Grzegorz Ekiert**, *Director, Center for European Studies, Harvard University*

**CdM insight:**

**Phillip Dimitrov**, *Prime Minister of Bulgaria (1991-1992). Member, Club de Madrid.*

**CdM insight:**

**Luis Alberto Lacalle**, *President of Uruguay (1990-1995). Member, Club de Madrid.*

**Alejandro Toledo**, *President of Peru (2001-2006). Member, Club de Madrid.*

**Roza Otunbayeva**, *President of Kyrgyzstan (2010-2011). Member, Club de Madrid.*



### Working Group Broader MENA

**Location:** Sala 3

**Facilitator:**

**Jerry Jones**, *Executive Vice President, Acxiom; Advisor, Club de Madrid.*

**Catalyst:**

**Richard Youngs**, *Senior Associate, at Carnegie Endowment for International Peace.*

**Political Insight:**

**Ziad Bahaa el Din**, *Former Deputy Prime Minister and International Cooperation Minister, Egypt.*

## SPECIAL PLENARY SESSION

**Location:** Badia Fiesolana. EUI. Sala Teatro

**12:00 – 13:30**

### Democracy, Human Rights and Foreign Policy

How can foreign policy be adapted to advance democracy and human rights in different regions? How can we better achieve a value-based global consensus that reflects the needs and expectation of citizens in different regions, without imposing a 'one-size-fits-all' democracy?

A panel of political leaders and civil society representatives will review the links between democracy, human rights and foreign policy.

**Designed by:**  
**RFK Center for Justice and Human Rights**

**Facilitator:**  
**Santiago Cantón**, Executive Director,  
*Partners for Human Rights at the RFK Center  
 for Justice and Human Rights*

**Panelists:**  
**Kjell Magne Bondevik**, Prime Minister  
 of Norway (1997-2000, 2001-2005).  
*Member, Club de Madrid.*

**Rafendi Djamin**, Representative of  
 Indonesia, ASEAN Intergovernmental  
 Commission on Human Rights.

**Mo Ibrahim**, Founder and President, Mo  
 Ibrahim Foundation.

**Frank La Rue**, Director of the RFK Center  
 European Operations.

---

### 13:30 – 15:00

#### Lunch

**Location:** Badia Fiesolana. EUI. Sala  
 Reffetorio

---

## PLENARY SESSION

**Location:** Badia Fiesolana. EUI. Sala  
 Teatro

---

### 15:15 – 17:00

#### Next Generation Democracy - A Call to Action

On the basis of the regional analysis,  
 Working Group Rapporteurs and CdM  
 Members will share innovative ideas  
 to shape Next Generation Democracy  
 Regional Agendas for the advancement  
 of democracy.

#### Elements for NGD Regional Agendas:

**Adrián Bonilla**, Secretary General of  
 FLACSO. Working Group Americas.

**Mathew J. Burrows**, Director, Strategic  
 Foresight Initiative, Atlantic Council. Working  
 Group Americas.

**Giovanni Grevi**, Director, FRIDE. Working  
 Group Wider Europe

**Lina Khatib**, Director, of the Carnegie  
 Middle East Center. Working Group Broader  
 MENA

**Gareth Newham**, Head, Governance,  
 Crime and Justice Division, Institute for  
 Security Studies. Working Group Broader Sub  
 Saharan Africa

**Niranjan Sahoo**, Senior Fellow, Observer  
 Research Foundation. Working Group Asia  
 Oceania

#### Facilitation / Elements for the NGD Global Agenda:

**Ted Piconne**, Senior Fellow in Foreign  
 Policy, Brookings Institution. Advisor, Club  
 de Madrid

**Brechtje Kemp**, Acting Head, State of the  
 Democracy Program, International IDEA

**Panelists:**  
**Sadiq Al Mahdi**, Prime Minister of Sudan  
 (1966-1967; 1986-1989). Member, Club de  
 Madrid

**Kim Campbell**, Prime Minister of Canada  
 (1993). Member, Club de Madrid

**Radha Kumar**, Director-General, Delhi  
 Policy Group.

**Ricardo Lagos**, President of Chile (2000-  
 2006); Member, Club de Madrid

**Boris Tadic**, President of Serbia (2004-  
 2012). Member, Club de Madrid

---

### 17:00 – 17:30

#### Coffe Break

**Location:** tbd

---

### 17:30 – 18:30

#### Next Generation Democracy for a Sustainable Future

**Location:** Badia Fiesolana. EUI. Sala  
 Teatro

**Sponsored by:**  
**Partnership for Change (Pfc)**

#### Facilitator:

**Jorge Fernando Quiroga**, President of  
 Bolivia (2001-2002), Vice-President, Club de  
 Madrid

#### Introduced by:

**Felipe Calderón**, President of Mexico  
 (2006-2012). Member, Club de Madrid

**John Kufuor**, President of Ghana (2001-  
 2009). Member, Club de Madrid.

#### Comments:

**George Papandreou**, Prime Minister  
 of Greece (2009-2011). Member, Club de  
 Madrid

**Ingrid Stange**, Founder & Chair,  
 Partnership for Change

---

## CLOSING REMARKS

**Location:** Badia Fiesolana. EUI. Sala  
 Teatro

---

### 18:30 – 19:00

**Santiago Cantón**, Executive Director,  
 Partners for Human Rights, RFK Center for  
 Justice and Human Rights

**Jorge Fernando Quiroga**, President of  
 Bolivia (2001-2002), Vice-President, Club de  
 Madrid

**Vaira Vike-Freiberga**, President of  
 Latvia (1999-2007), President, Club de  
 Madrid

---

## RECEPTION

**Location:** Badia Fiesolana. EUI.

---

### 19:00 – 20:00

**Offered by:**  
 European University Institute